Programme	Lead	Ref	Description	Closed/Completed	Rationale
Commissioning	Shona Omand-Smith	KPS23	Deliver robust arrangements for medical cover for care settings	*Y - Closed*	Now part of Interim Bed Review
Communities	Alison MacLeod	CT03	Confirm the accuracy and accessibility of the map of existing universal and social support and work with partners and the community to develop services to meet any identified gaps	*Y - Closed*	Incorporated into Phase 2 of SPOC (SE09)
Communities	Alison MacLeod	CT09	Increase community involvement through existing networks and channels	Y - Closed	Incorporated into CT07, CT08, CT10 and CT12 (also covered by LOIP)
Digital	Fraser Bell	AFHL03	Make Every Opportunity Count by ensuring patients, clients and their carers are signposted to relevant services for help.	Y - Closed	Incorporated into Phase 2 of SPOC (SE09)
Digital	Fraser Bell	SE05	Support the implementation of digital records where possible	*Y - Closed*	Activity is incorporated into projects SE09 and SE10
Digital	Alison MacLeod	SE11	Explore ways we can help people access and use digital systems	*Y - Closed*	Work is incorporated in a number of other projects within the Digital and Communities Programmes
Flexible Bed Base	Fiona Mitchellhill	KPS11	Build on our intermediate bed-based services to create 20 step-up beds available for our primary care multi-disciplinary teams (MDTs) to access.	*Y - Closed*	Work incorporated into frailty and rehab programmes of work. Step up beds must be clearly identified and planned for within these programmes.

Programme	Lead	Ref	Description	Closed/Completed	Rationale
MHLD	Judith McLenan/ Kevin Dawson	AFHL07	Work with Children's Social Work and health services, to predict and plan for future Complex Care demand including developing and implementing a Transition Plan using the GIRFE multi-agency approach for those transitioning between children and adult social care services, initially for Learning Disabilities	Y- Closed	Incorporated into BAU, funding for Project manager withdrawn and switched from GIRFE pathfinder to Partner
MHLD	Judith McLenan/ Kevin Dawson	AFHL09f	Develop a Mental Health triage approach in Primary Care to improve patient experience and promote self-management	Y - Closed	Funding no longer available – exploring ways for individual GP practices to fund.
Primary Care	Emma King	CT14	Improve primary care stability by creating capacity for general practice	Y - Closed	Work incorporated into Primary Care Vision Programme
Social Care Pathways	Claire Wilson	AFHL10	Explore opportunities for working with those on Social Work unmet need lists to help support them while they wait, or divert them from the list	Y - Closed	Work incorporated into the Social Care Pathways Review going.
Commissioning	Shona Omand-Smith	SE14	Review availability of the range of independent advocacy and implement any recommendations from the review	Z - Completed	The new contract for advocacy has been awarded and the service commenced as of the 1st October 2023.

Programme	Lead	Ref	Description	Closed/Completed	Rationale
Resilience	Martin Allan	SE13	Develop a critical path for future budget setting and ongoing monitoring	*Z - Completed*	Timeline and process agreed and implemented.
Resilience	Martin Allan	SE24	Review SMOC arrangements	*Z - Completed*	Review completed and agreed February 24
Workforce	Sandy Reid	SE22	Create and implement an SLT Team Development Plan	*Z - Completed*	Planning is ongoing BAU.